

Kansas City Education Landscape

December 2020

Ms. Jennifer Wolfsie, BOD

Ms. Linda Quinley, CFOO

KANSAS CITY

PUBLIC SCHOOLS

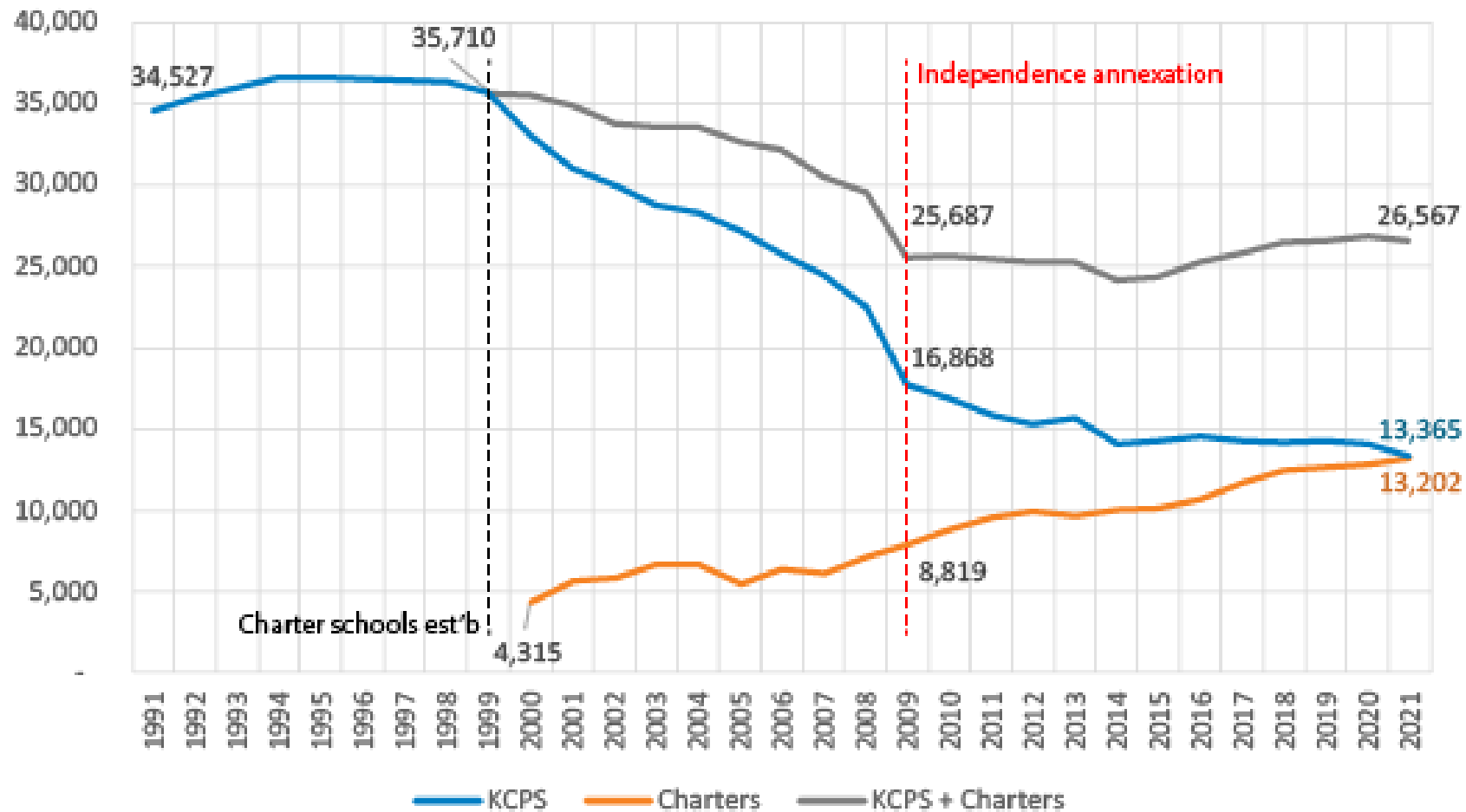


OVERVIEW

- There is no comprehensive assessment of the entire KCPS + Charter system
- There is very little coordination / collaboration between KCPS and charter schools
- KCPS is taking the lead:
 - Conducting a system-wide assessment (achievement, demographics, mobility, financial implications, etc.)
 - Creating opportunities for district/charter collaboration
- GOAL – A STRONGER, SUSTAINABLE EDUCATION SYSTEM WITH BETTER OUTCOMES AND OPPORTUNITIES FOR ALL STUDENTS

SYSTEM LANDSCAPE: KCPS + CHARTERS

K-12 Historical Enrollment



Note: KCNA enrollment is included in both KCPS and Charters totals. However, it is only included once in 'KCPS + Charters' totals.



COMPARISON OF MISSOURI SCHOOL SYSTEMS SERVING ≈25,000 STUDENTS IN SY19

KCPS/CHARTER SYSTEM

26,742 students

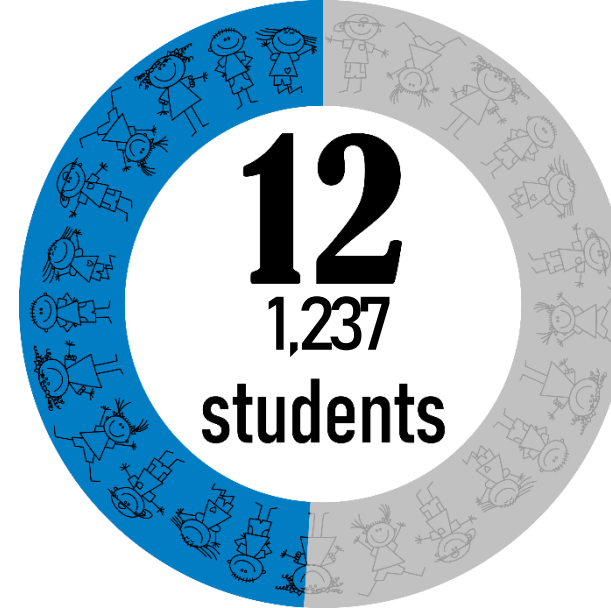
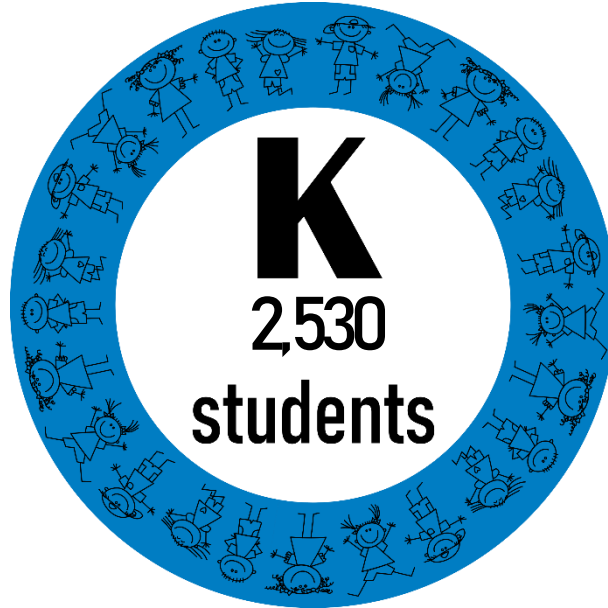
- 15 HIGH SCHOOL OPTIONS
- 21 MIDDLE SCHOOL OPTIONS
- 44 ELEMENTARY OPTIONS
- 4 CHARTER SPONSORS
- 21 CHARTER SCHOOL OPERATORS

SPRINGFIELD MO PUBLIC SCHOOLS

24,931 students

- 5 HIGH SCHOOL OPTIONS
- 9 MIDDLE SCHOOL OPTIONS
- 36 ELEMENTARY OPTIONS

KCPS/CHARTER SYSTEM HAS RETENTION CHALLENGES

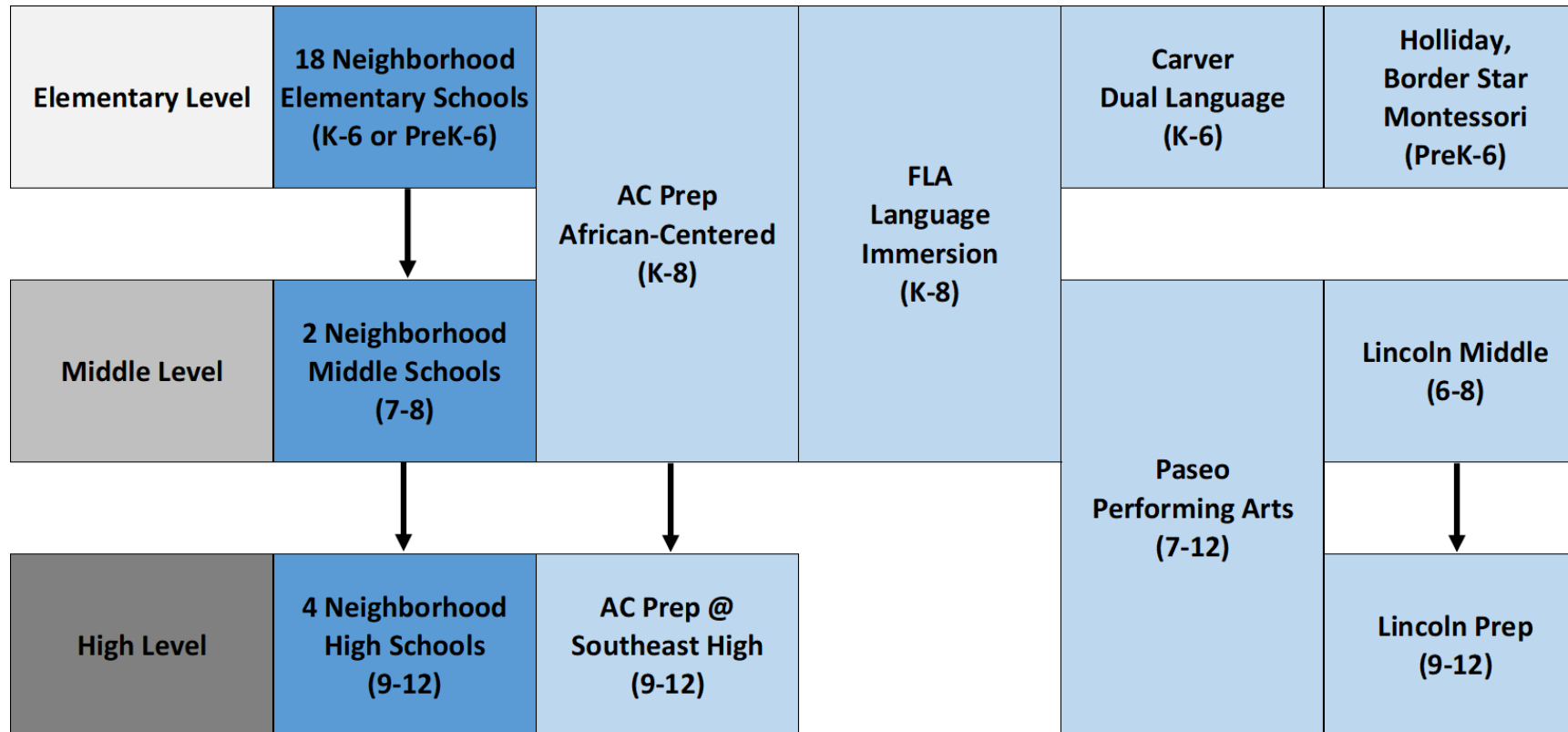


KCPS/Charter system serves **51% fewer** students at 12th grade than at Kindergarten

*Based upon SY19 K and 12th grade enrollment



KCPS HAS MANY SCHOOL OPTIONS, BUT LACKS CONSISTENT GRADE CONFIGURATIONS & ESTABLISHED FEEDER PATTERNS



Note: SY20 data

CHARTERS OFFER MANY OPTIONS, BUT ALSO LACK CONSISTENCY IN GRADE CONFIGURATIONS & FEEDER PATTERNS

Elementary Level	Crossroads Frontier Schools Guadalupe Centers Hogan Prep University Academy (PreK-12) Allen Village (K-12)	Brookside Charter (PreK-8)	AflA (PreK-6)	COTW (PreK-4*)	Gordan Parks (PreK-4) Hope Leadership (K-4)
		Acad. Lafayette Genesis KCIA KIPP SVN Tolbert (K-8)	↓ ↓ ↓		
Middle Level			KC Girls Prep (5*)	COTW (6*)	
High Level		DelaSalle (9-12)	Kauffman (5-12) Frontier (Excellence) (6-12)		

Note: SY20 data

WHAT ARE THE IMPACTS OF THE SYSTEM'S 15 HIGH SCHOOLS?

SY2019 HIGH SCHOOLS

GRADES 9-12



SPRINGFIELD, MO vs. KC SYSTEM

7361

Total Students

6126

1472

Average/Building

408

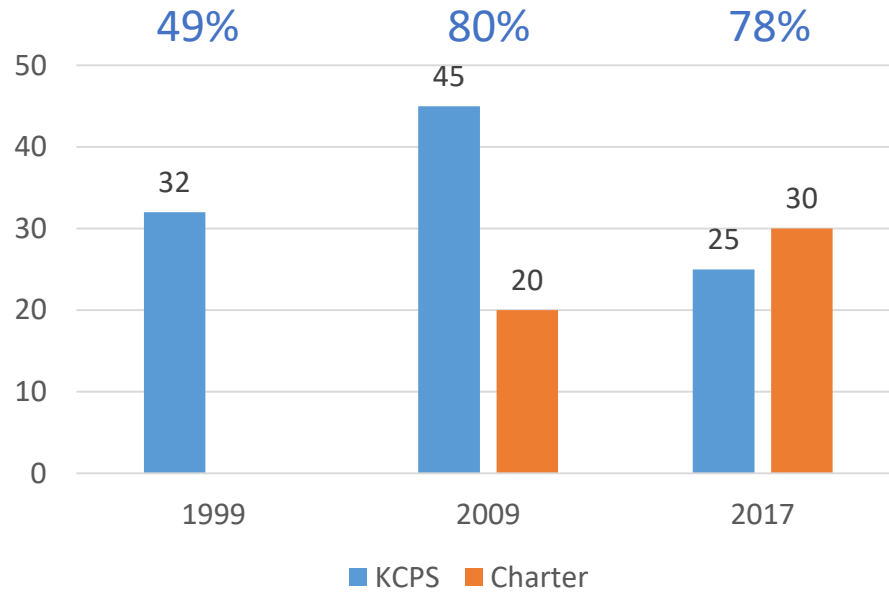
5

Total Buildings

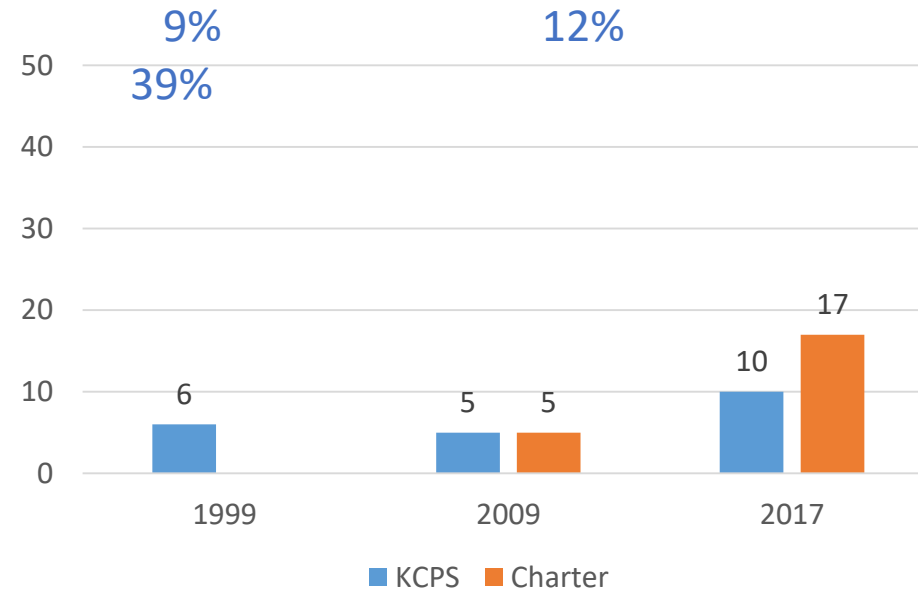
15

SYSTEM IS MORE ECONOMICALLY & RACIALLY SEGREGATED

Number & Percentage of Segregated Schools



Number & Percentage of Intensively Segregated Schools



Note: Charters first opened in SY2000

SY99: 65 KCPS schools (e.g., DESE building codes)

SY09: 82 schools (58 KCPS; 24 charters)

SY17: 69 schools (32 KCPS; 37 charters)

Segregated Schools: More than 75% of children receive F/R Lunch and more than 75% are Black/Hispanic.

Intensively Segregated Schools: More than 90% F/R Lunch and 90% Black/Hispanic. (GAO Report 2016 Logic/Definition)

1999 school counts do not include buildings later annexed by Independence

FINANCIAL IMPLICATIONS

How Does Funding Work For Missouri Districts With Charter Schools?

- Local Revenue Share
 - Missouri law establishes that Charters share in current and delinquent local property taxes
 - 2017-18, the amount was \$4,577 per WADA (total WADA was 33,402)
 - 2018-19, the amount was \$4,546 per WADA (total WADA was 33,498)
 - \$4,309 actually collected in 2016-17
 - 2019-20, the amount was \$4,676 per WADA (total WADA was 33,546)
 - \$546 of this was voluntarily paid from KCPS to charters through local MOUs
 - \$4,468 actually collected in 2017-19
- State Funding Revenue Share
 - 2017-18 - \$4,022 per WADA making a total payment to Charters of \$8,599
 - 2018-19 - \$4,036 per WADA making a total payment to Charters of \$8,582
 - *Local and State revenue are shared with charters as a reduction in the monthly foundation formula payment.*
 - This left \$71 per District WADA for 2018-19 (or \$6 a month) in formula payment to KCPS.



KCPS Net Revenues from State Foundation Formula & The Impact to Cash Flow and Fund Balance

Fiscal Year	Net State Foundation Formula Annual Funding	Average Monthly Foundation KCPS received for roughly 13,000 WADA
2010-11	\$20,150,000	\$1,679,167
2011-12	\$18,255,000	\$1,521,250
2012-13	\$10,148,000	\$845,667
2013-14	\$ 8,529,000	\$710,750
2014-15	\$12,274,000	\$1,022,833
2015-16**	\$12,365,000	\$1,030,417
2016-17	\$6,101,000	\$508,417
2017-18***	\$4,246,000	\$353,833
2018-19	\$2,400,000	\$200,000
2019-20	\$0	\$0

• **increase to 96.50% funding and *** increase to “full funding”

These low monthly state payments require significantly higher fund balance as of June 30th

Support Personnel Additions 2018-2019

Operating Budget Support Additions 2018-2019

- 1.70 Math Interventionists at an estimated cost of \$112,500
- 4.20 Guidance Counselors at an estimated cost of \$195,000
- 6.00 Social Workers at an estimated cost of \$558,000
- 9.70 Home School Coord. or ISS at an estimated cost of \$485,000
- 11.50 Vice Principals at an estimated cost of \$1,165,000

Title I Budget Support Additions 2018-2019

- 16.00 Reading Interventionists at an estimated cost of \$1,120,000
- 12.30 Math Interventionists at an estimated cost of \$861,000
- 3.00 Grad Lab Coaches at an estimated cost of \$210,000
- 7.30 Home School Coord. or ISS at an estimated cost of \$350,000

Total Support Investment in 71.70 FTE at an estimated cost of \$5,056,500 included in 2018-2019 Operating Budget be continued using the same resources in 2019-2020.

Expenditure Per Pupil – An Indicator Of Fiscal Inefficiency In KC

Fiscal Year	KCPS	KCPS Change <u>over Time</u>	Charter Average	Charter Change
2009-10	\$15,021		\$10,880	
2010-11	\$14,117	(\$904)	\$12,566	\$1,686
2011-12	\$14,467	(\$554)	\$12,497	\$1,617
2012-13	\$14,877	(\$144)	\$12,932	\$2,052
2013-14	\$15,496	\$475	\$13,401	\$2,521
2014-15	\$15,305	\$284	\$13,534	\$2,654
2015-16	\$15,280	\$259	\$13,584	\$2,704
2016-17	\$14,428	(\$593)	\$13,678	\$2,798
2017-18	\$13,763	(\$1,258)	\$14,231	\$3,351
2018-19	\$15,045	\$24	\$14,165	\$3,285

The system as a whole has a high Cost per Pupil without many options for students.

While the cost per pupil is lower at charters, their demographics remain significantly different in the weighting categories.

Charter Funding – Primary Lines

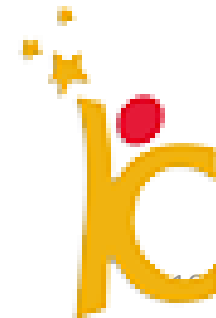
- DESE 2018-19 payments of \$8,582 - Cost per Pupil Avg. of \$14,165 x Avg. enrollment of 621
Difference of \$5,583 from local revenue share – Where does it come from?

Average Total State Aid and Local Taxes	\$7,741,938
---	-------------

<i>Average Total Gifts</i>	<i>\$867,348</i>	<i>Second largest revenue</i>
		<i>– 10% of total</i>

<i>Average Total School Nutrition Rev</i>	<i>\$817,442</i>	<i>Third largest revenue</i>
---	------------------	------------------------------

Lines two and three have flipped position from 2017-18 to 2018-19



Economic Inefficiency of the Kansas City System

- Multiple schools competing for the same pool of students

Loss of Efficiency in Building and Class Size Causes Reduced Options for Students

- Average Student to Admin Ratio

KC System	149:1	\$56 million
-----------	-------	--------------

Springfield	253:1	\$29 million
-------------	-------	--------------

- Total Spend for K-12 Instruction in 2018-19

KC System	\$126.5 million
-----------	-----------------

Springfield	\$94.9 million
-------------	----------------

- Total Spend for Extra Curricular in 2018-19

KC System	\$4.4 million
-----------	---------------

Springfield	\$4.2 million
-------------	---------------

Economic Inefficiency Of The Kansas City System

Multiple schools competing for the same number of students

- Buses for different schools in same neighborhoods impact on Transportation Expense

- Total Spend for Transportation in 2018-19

KC System	\$29.7 million (three charters do not provide transport)
Springfield	\$6.9 million

- Greater Number of Facilities Impact on Cost of Plant Expense

- Total Spend for Operation of Plant in 2018-19

KC System	\$45.0 million
Springfield	\$22.6 million

EDUCATION COLLABORATION

Board Principles

The proposal shall **enhance education equity and opportunity** for students within KCPS boundaries.

The proposal shall **contribute to a more coordinated system** that provides for the educational needs of all children within KCPS boundaries. Moreover, the proposal shall **not compromise financial sustainability of the overall system nor contribute to inefficiency or redundancy**.

The proposal shall address an **unmet need** and contribute to **academic performance of the overall system**.

The proposing entity shall commit to **working with KCPS collaboratively as an educational thought partner**.

Board Principles

The proposing entity shall **demonstrate educational expertise and operational capacity** to manage a high-performing program.

The proposal shall ensure a process for data-sharing, and academic and financial **accountability that aligns with Missouri accountability standards for school districts**.

The proposing entity shall commit to build a program that values and promotes inclusion to ensure **diversity among students and staff**.

The proposal shall ensure effective **student, family, educator and community involvement** in the development and operation of the school.



Collaboration Opportunities

Tier 1	Tier 2	Tier 3
<p>Shared best practices</p> <ul style="list-style-type: none">•Professional development•ELL & SPED•Classroom management•Assessment & testing•Parent involvement•Classroom management•Curriculum <p>System-wide planning</p>	<p>Contract for KCPS service & resources</p> <ul style="list-style-type: none">•Nutrition services•Maintenance & custodial services•Accounting & payroll•Core data reporting•Safety & security•Technology Services•Fields/facilities <p>Shared services/purchasing (e.g., contractor/vendors)</p> <ul style="list-style-type: none">•Transportation•Professional development•Assessment & testing•Enrollment	<p>School model partnership</p> <ul style="list-style-type: none">•Contract “partnership” school•KCPS-sponsored charter•KCPS serves as charter LEA•Co-location



Collaborations in Place

Tier 1	Tier 2	Tier 3
<p>Shared best practices</p> <ul style="list-style-type: none">•<u>Special Education Collaborative</u> KCPS Director of Ed Systems holds monthly meeting with Sped leaders in charters to allow for collaboration on student needs and process. <p>System-wide planning</p> <ul style="list-style-type: none">• Common <u>Student Record Platform</u> to assist in record transfers	<p>Contract for KCPS service & resources</p> <ul style="list-style-type: none">•<u>Nutrition services contract</u> with one school providing all service from staffing to menu planning and reporting. Resulted in \$70k savings for the charter school and full state and federal compliance <p>Shared services/purchasing (e.g., contractor/vendors)</p> <ul style="list-style-type: none">•Transportation contracts with two smaller charters and our new provider. KCPS provides routing and service support to charter leaders.•KCPS transportation RFP written to assure all charters have access to the same route costs if they choose to contract with STA.	<p>School model partnership</p> <ul style="list-style-type: none">•KCPS-sponsored charter – KCPS sponsors one charter school. This is a new sponsorship this year.



Feedback For Mo Districts

- ❑ Understand impact of charter authorization in STL & KC
- ❑ Ask DESE/legislators to conduct impact analysis in STL & KC before replication or expansion into new markets
- ❑ Require impact analysis of any charters proposed in your school district (prior to DESE approval)
- ❑ Understand best practices recommendations – See Annenberg Institute for School Reform’s [Public Accountability for Charter Schools](#)

Questions?